



Summary of Consolidated Financial Results for the Six Months Ended June 30, 2025



- ◆ Net sales grew and increased due mainly to strong sales of new products in the Japanese market.
- Operating profit fell due to increased selling, general and administrative expenses resulting from increases in labor costs due to growth-oriented human resource investment and the recording of an allowance for doubtful accounts that arose in the first quarter.
- Ordinary profit fell due to foreign exchange gains turning to losses compared to the same period of the previous fiscal year, and profit* fell due to a gain on sale of non-current assets in the previous fiscal year.

◆ At the end of the previous fiscal year, we finalized provisional accounting treatment pertaining to a business combination, and the figures for the second quarter of 2024 reflect the finalized content.

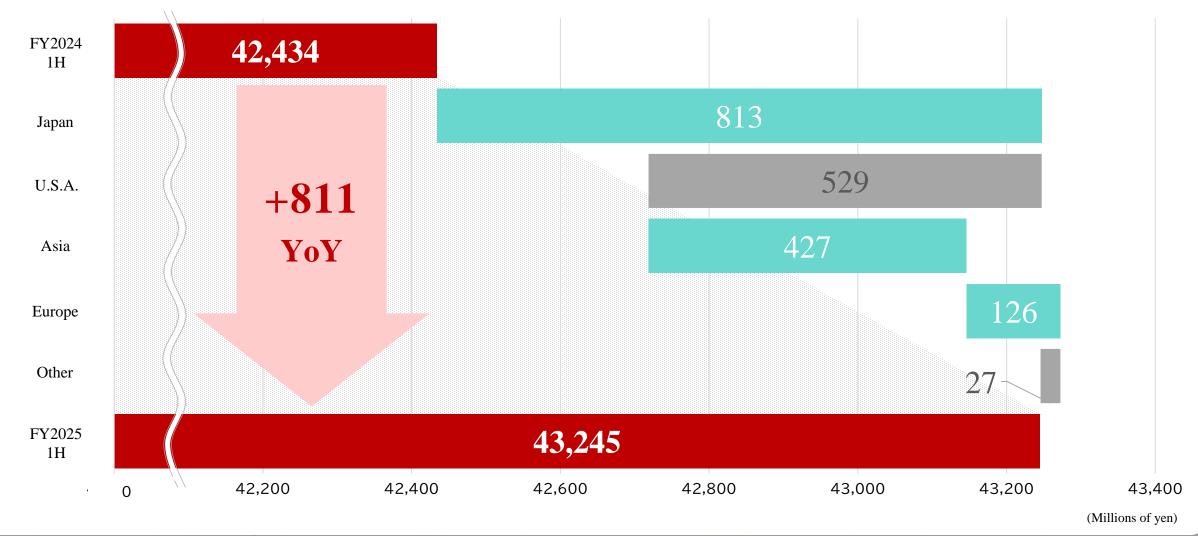
| [Consolidated] Millions of yen | 2021 | 2022 | 2023 | 2024 | 2025 | YoY | | | |
|--|---------|---------|---------|---------|---------|---------|------------|--|--|
| | Q2 | Q2 | Q2 | Q2 | Q2 | Change | Change (%) | | |
| Net sales | 30,619 | 33,881 | 36,240 | 42,434 | 43,245 | 811 | 1.9% | | |
| (Avg. USD exchange rate) | ¥107.76 | ¥123.17 | ¥135.99 | ¥152.30 | ¥148.98 | ¥-3.32 | - | | |
| (Avg. EUR exchange rate) | ¥129.97 | ¥134.52 | ¥147.00 | ¥164.82 | ¥162.60 | ¥-2.22 | - | | |
| Gross profit | 15,361 | 16,535 | 18,206 | 21,600 | 22,267 | 667 | 3.1% | | |
| (Gross profit margin) | 50.2% | 48.8% | 50.2% | 50.9% | 51.5% | 0.6% | - | | |
| Selling, general and administrative expenses | 11,240 | 11,862 | 12,548 | 16,434 | 17,467 | 1,033 | 6.3% | | |
| Operating profit | 4,121 | 4,672 | 5,658 | 5,165 | 4,799 | (366) | (7.1%) | | |
| Ordinary profit | 4,691 | 5,570 | 6,538 | 6,333 | 4,957 | (1,376) | (21.7%) | | |
| Profit* | 3,234 | 3,908 | 4,436 | 6,644 | 3,144 | (3,500) | (52.7%) | | |
| *Profit attributable to owners of parent | | | | | | | | | |

^{*}Profit attributable to owners of parent

Analysis of Changes in Consolidated Net Sales



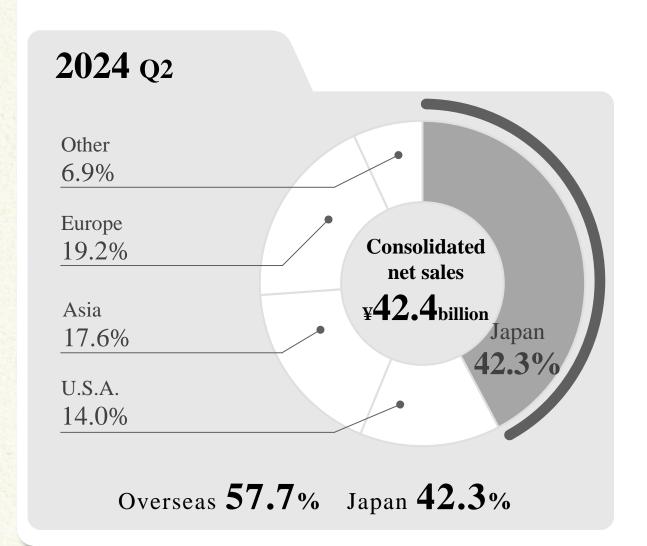
- Japanese market: Sales of new products such as uniball ZENTO and LAMY safari JETSTREAM INSIDE were favorable.
- Overseas markets: In the U.S.A., revenue declined despite adjustment of shipments being resolved. In Asia, in addition to the strong performance of new products of "uniball AIR" in China, sales of the LAMY brand also contributed. In Europe, adjustments in distributed inventory primarily for POSCA are persisting.

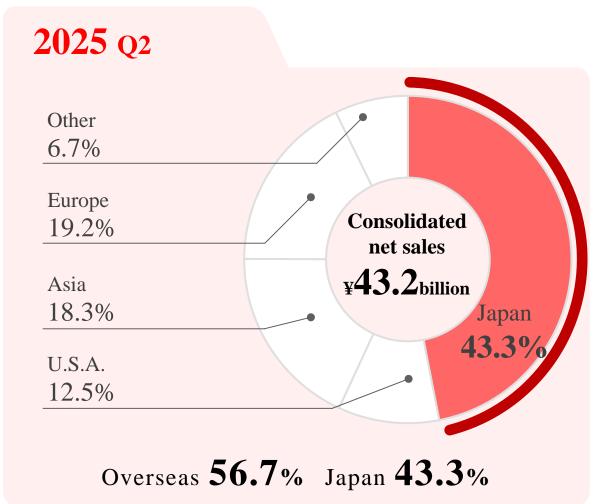


Composition of Consolidated Net Sales by Region



◆ The ratio of domestic sales has slightly increased due to growth in the Japanese market.





Consolidated Net Sales by Region

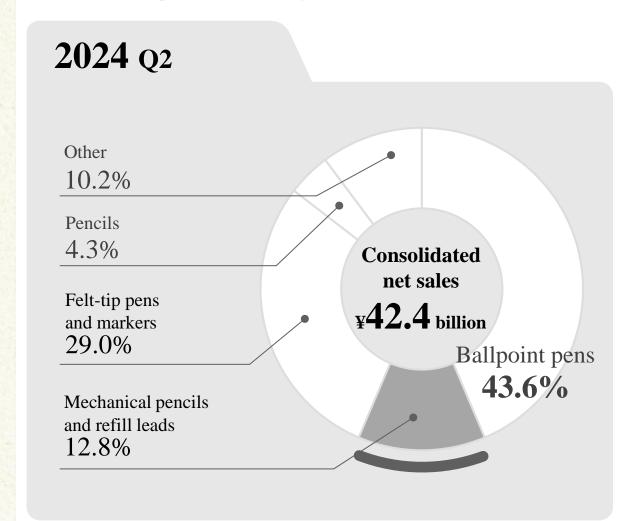


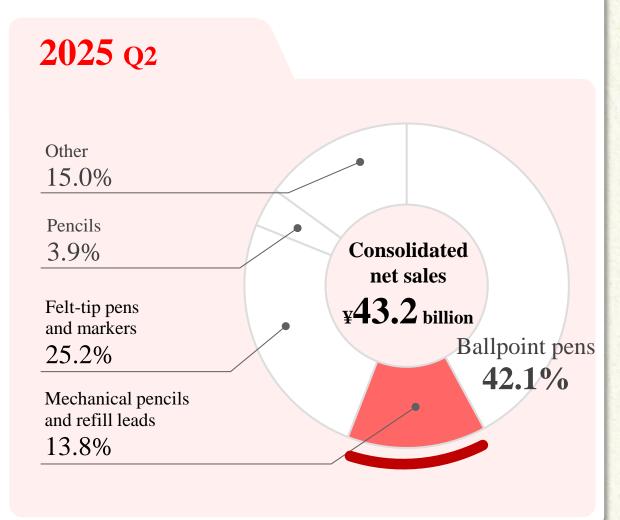
| | 2024 | Composition | 2025 | Composition | YoY | |
|-----------------|--------|-------------|--------|-------------|--------|------------|
| Millions of yen | Q2 | Composition | Q2 | | Change | Change (%) |
| Japan | 17,929 | 42.3% | 18,743 | 43.3% | 813 | 104.5% |
| U.S.A. | 5,931 | 14.0% | 5,402 | 12.5% | (529) | 91.1% |
| Asia | 7,485 | 17.6% | 7,912 | 18.3% | 427 | 105.7% |
| Europe | 8,158 | 19.2% | 8,284 | 19.2% | 126 | 101.5% |
| Other | 2,931 | 6.9% | 2,904 | 6.7% | (27) | 99.1% |
| Total | 42,434 | 100.0% | 43,245 | 100.0% | 811 | 101.9% |

Composition of Consolidated Net Sales by Product Type



- ◆ The ratio for felt-tip pens and markers has declined due to adjustments in distributed inventory of POSCA in Europe.
- Mechanical pencils sales have grown.

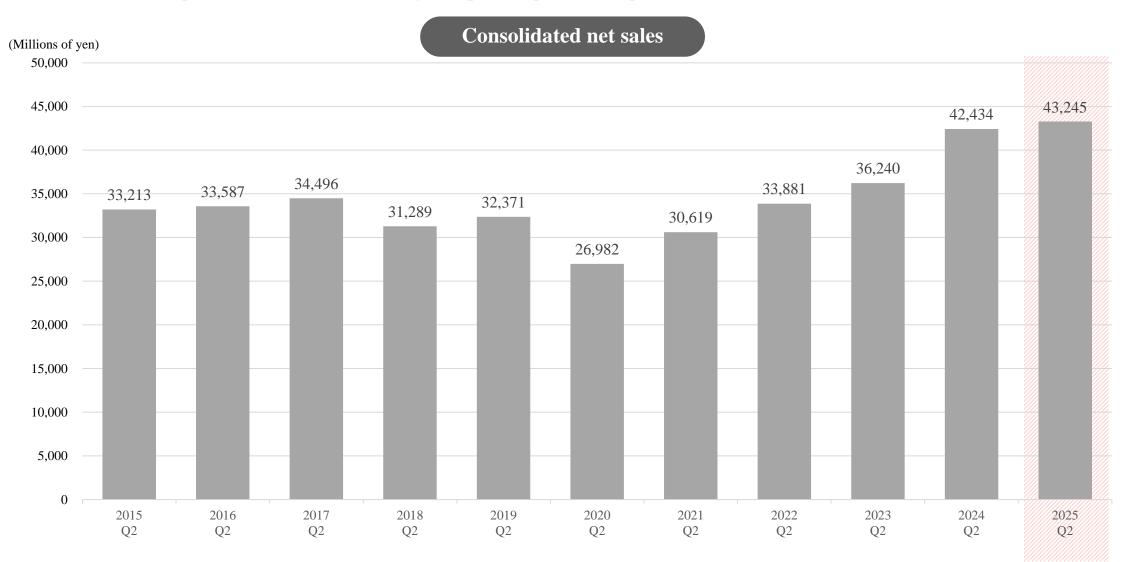




Trend in Consolidated Results of Net Sales



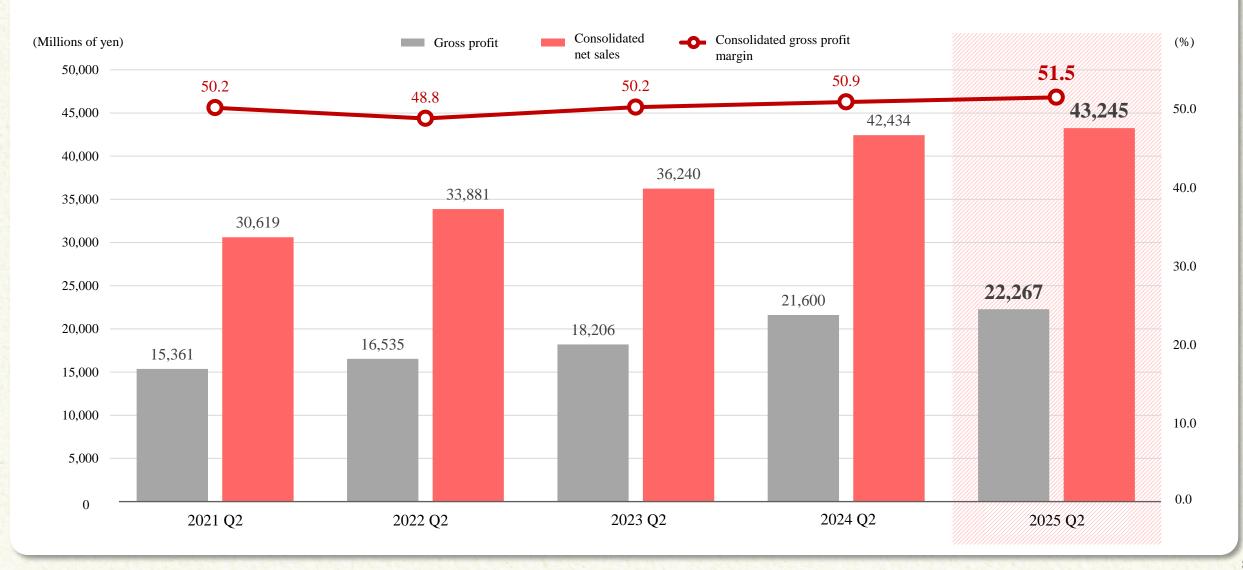
Net sales for the second quarter of 2025 saw a record-high compared to past second quarter net sales.



Consolidated Gross Profit Margin

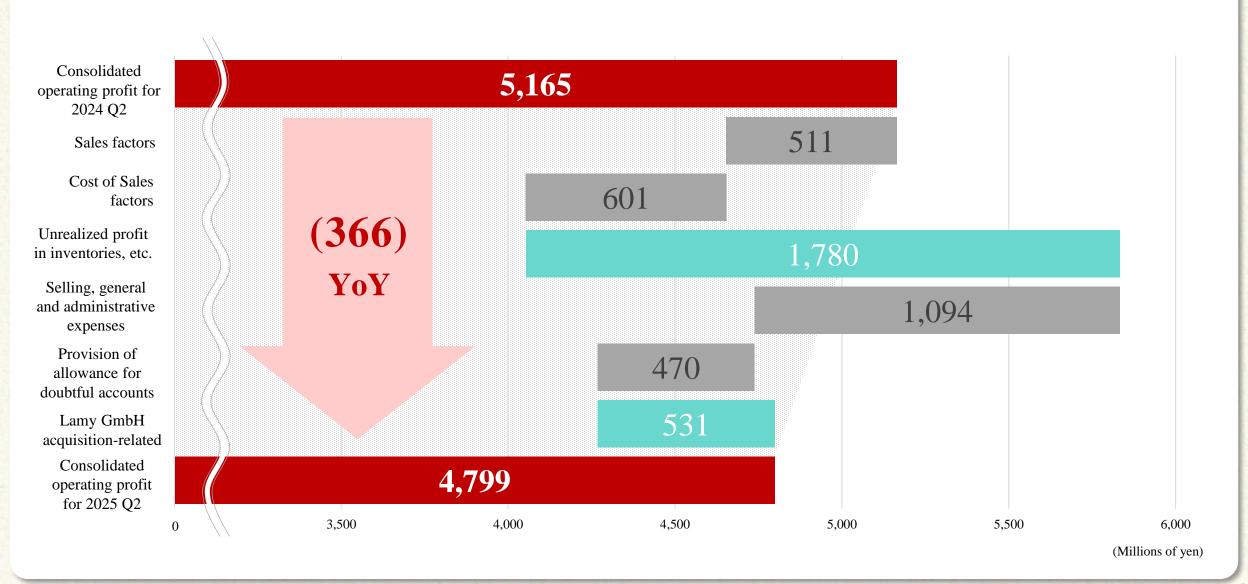


Gross profit increased due to a decrease in unrealized profit in inventories at consolidated subsidiaries.



Analysis of Changes in Consolidated Operating Profit

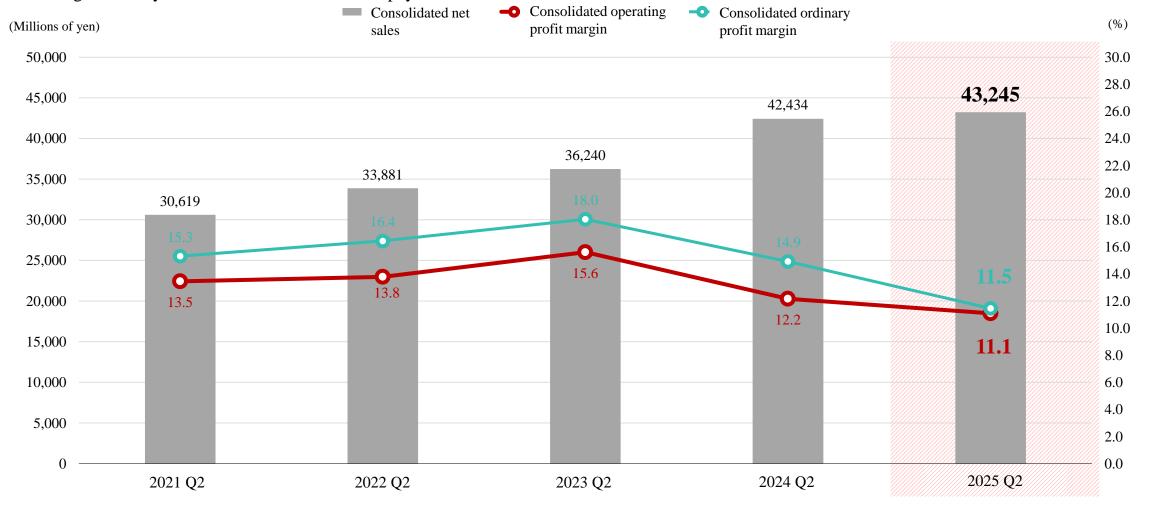




Consolidated Net Sales, Operating Profit Margin and Ordinary Profit Margin



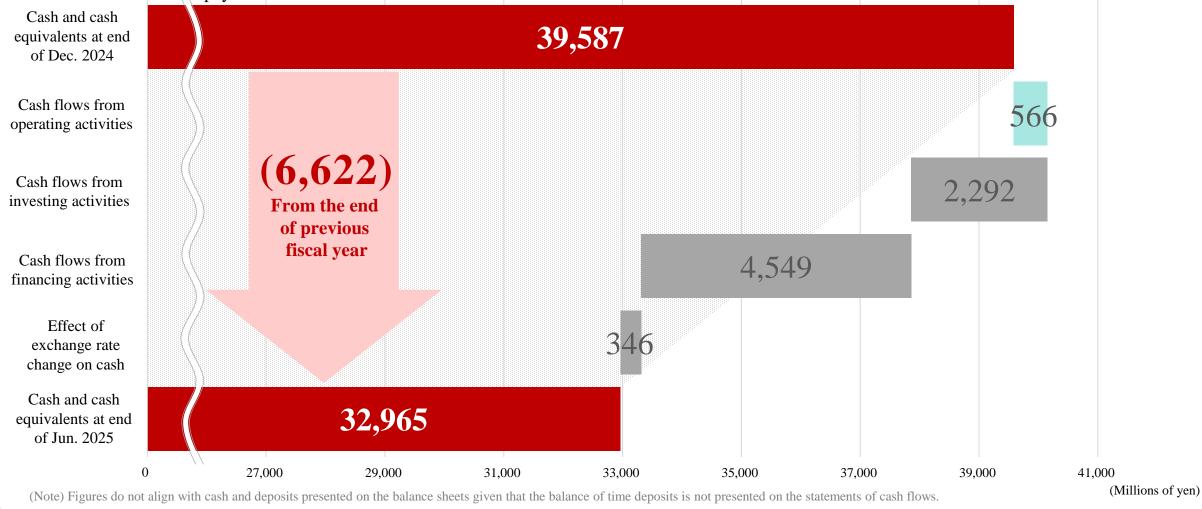
- Operating profit margin declined due to increased selling, general and administrative expenses resulting from increases in labor costs due to growthoriented human resource investment and the recording of an allowance for doubtful accounts that arose in the first quarter.
- Ordinary profit margin declined due to foreign exchange gains turning to losses compared to the same period of the previous fiscal year, due to valuation
 of foreign currency denominated receivables and payables. etc.



Consolidated Cash Flows



- The increase in cash flows from operating activities was limited due to a decrease in trade payables due to shortening of bill payment period for trade notes, etc.
- Free cash flow decreased after the purchase of non-current assets and the implementation of shareholder return measures, such as purchase of treasury shares and dividend payments.



Net Assets per Share / Price Book-value Ratio



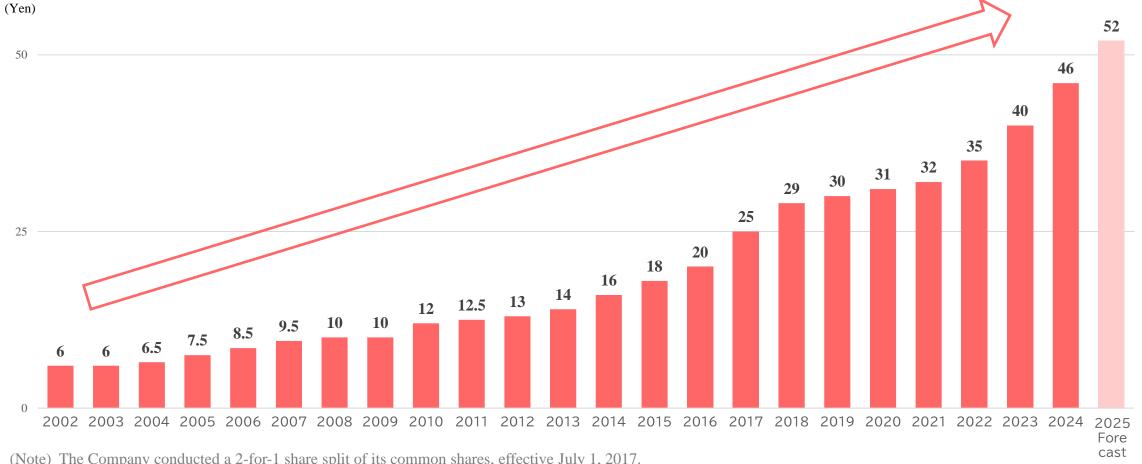
♦ While PBR* increased to approximately 1x due to profit expansion in 2024, it recently declined to 0.86x. We will strive to improve PBR through the implementation of Medium-term Business Plan.



Shareholder Returns



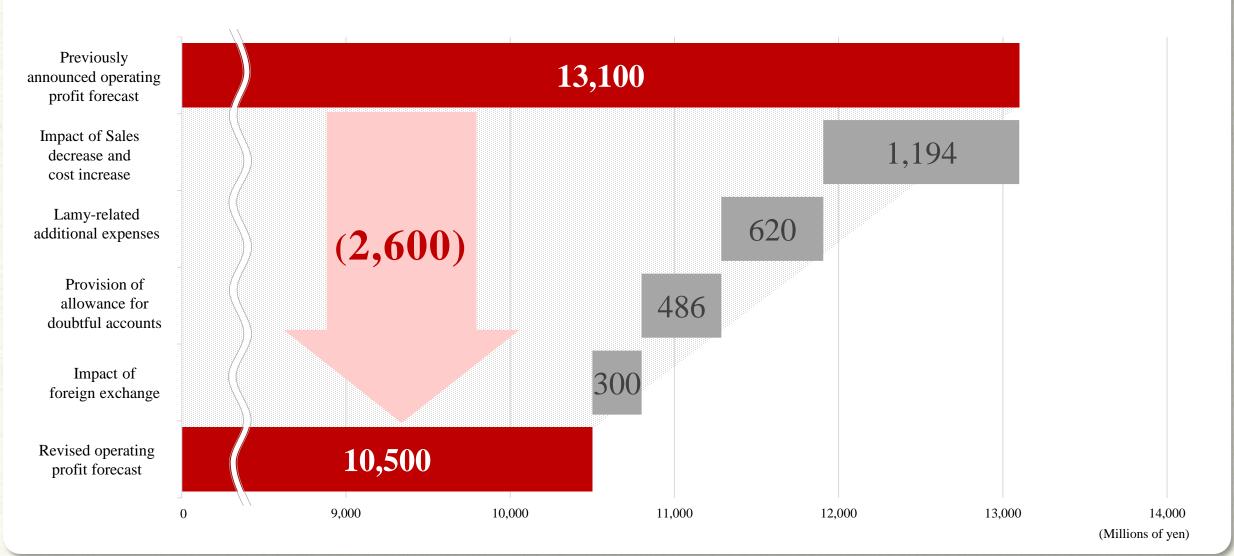
- Change in dividend policy: In addition to continued progressive dividends, we have newly set a consolidated payout ratio of 40% as a numerical target.
- Revision to dividend forecast: Revised from the originally forecasted annual dividend of ¥48 (interim dividend of ¥24, year-end dividend of ¥24) to an annual dividend of ¥52 (interim dividend of ¥26, year-end dividend of ¥26), for an increase of ¥4.
- We implemented a share buyback of 1 million shares from January 2025 to May 2025. All acquired shares are scheduled to be cancelled in August.



(Note) The Company conducted a 2-for-1 share split of its common shares, effective July 1, 2017. Accordingly, dividends per share was calculated assuming the share split was conducted at the beginning of 2002.

Revisions to Consolidated Earnings Forecasts





Uniquely Beautiful.



The forecasts and forward-looking statements provided in this document are based on information currently available to the Company and contain potential risks and uncertainties. Consequently, actual results may differ from those projected figures due to various factors.

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